



**Message from the Chair**  
KARA RALSTON

Welcome to **Spring!**

A.K.A...“Budget Season”, for many of our members! In the midst of many strategic sessions, missions, visions, and needs assessments there are also big plans and hopes, as the world continues to move forward from the effects of a worldwide pandemic.

Also, *(as stated on csda.net blog, 2021/02/30)*, an “annual budget is more than number crunching...”. And indeed it is. Managing a special district requires a skilled balance of the efficient and effective stewardship of public funds and resources, with the needs and priorities of communities and constituents. What a privilege it is to serve in a manner that very literally changes lives for the better.

As a health care district, the last of the restrictive protocols just lifted in May and we’re looking forward to full service and full speed ahead. After more than three fiscal years in a restricted capacity, that brings a certain set of challenges. The workforce is very different than it was, and the work environments are very different, but one thing remains the same...the camaraderie among team members!

There is no substitute for a human connection, and we’re so glad to see each of you at our Chapter meetings! Your perspective and knowledge is so valuable and I appreciate your time in attending!

Always, Kara

**VCSDA**

**First Tuesday, every other month:**  
(Feb 7, April 4, June 6, Aug 1, Oct 3, & Dec 5)

**All meetings held at  
Camarillo Health Care District**

*(unless otherwise noted)*

3615 E Las Posas Road  
Bldg F, Sequoia Rooms 1 & 2, Camarillo, CA

**GUEST SPEAKER**

June 6, 2023



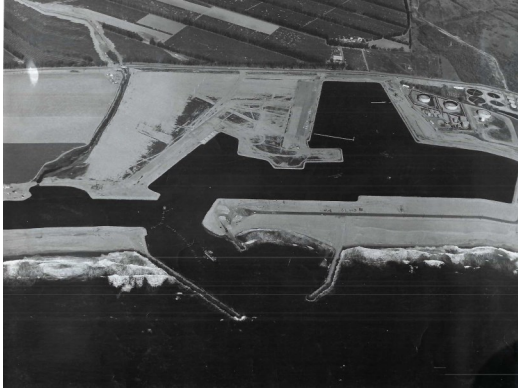
**Brian Pendleton**  
General Manager  
Ventura Port District

Brian joined the Ventura Port District in 2015, was promoted to Deputy General Manager and named General Manager in May 2019. The Ventura Port

District owns and operates Ventura Harbor with a diversified portfolio of real estate holdings including Ventura Harbor Village, hotels, marinas, boatyards, commercial fishing and rental housing.

Brian has over three decades of local government and special district experience in commercial revitalization, economic development, real estate and public agency operations, and has worked extensively as a key liaison between the public and private sectors. Brian holds a bachelor’s degree in Public Administration and a master’s degree in Real Estate Development from the University of Southern California and is a licensed Real Estate Broker. Brian also serves on the Executive Boards of the Ventura Chamber of Commerce; Ventura Visitors and Convention Bureau; and Ventura County Special Districts Association.

He and wife, Arlene, an educational counselor with CSUCI’s School of Education are longtime Ventura County residents, where they raised three children.



**April 30, 1963**



**1965**



**1984**

If one does not know to which port one is sailing, no wind is favorable.  
Lucius Annaeus Seneca  
BrainyQuote

### VCSDA Board Members



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